

COVID-19

Working Groups Final Reports

Presented to a joint meeting of the
City of San Antonio City Council and
the Bexar County Commissioners Courts.

May 26, 2020

Gordon V. Hartman

The honorable Judge Nelson Wolff & Mayor Ron Nirenberg:

I am pleased to present to each of you and to each elected official of the San Antonio City Council and the Bexar County Commissioners Court the Final Reports from the five COVID-19 Community Action Working Groups

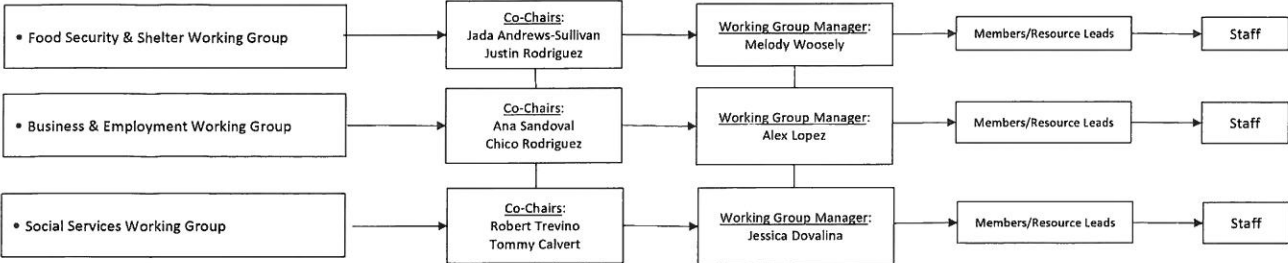
I have been honored to serve as the COVID-19 Community Action Working Group Coordinator since March 30, 2020. The purpose of these Working Groups was to function as “strike teams” to focus on the immediate areas of impact and need within our community due to COVID-19. Over the past 57 days with an historic spirit of unity, compassion, and focus, these five Working Groups have effectively delivered action on many items as detailed in these final reports.

Sincerely,



COVID-19 - Community Action Working Groups

RESPONSE:



RESOURCES:



COVID-19

Community Action Working Group

**FOOD SECURITY AND SHELTER
FINAL REPORT**

May 22, 2020

Working Group Composition

Co-Chair: Councilwoman Jada Andrews Sullivan, Council District 2

Co-Chair: Commissioner Justin Rodriguez, Precinct 2

Councilmember Melissa Cabello Havrda, District 6

Eric Cooper, CEO, San Antonio Food Bank

Kenny Wilson, CEO, Haven for Hope of Bexar County

Purpose

Identify measures to mitigate the challenges of COVID-19 related to food and housing security; recommend measures for recovery; and identify local, state, federal, and private resources to assist long-term community resiliency.

Critical Needs

- Increased supply of groceries and meals as well as funding to purchase food.
- Reduced regulatory barriers to increase participation in public benefits.
- Sufficient isolation capacity for high-risk homeless individuals and options to improve social distancing in homeless shelters.
- Strategies and resources to prevent eviction and divert families and individuals from homelessness.
- Additional affordable housing, which was in pre-crisis state before COVID-19.

Guiding Principles

- Imbed equity in policy decisions and distribution of resources.
- Ensure the health and safety of homeless and vulnerable populations.
- Maximize state and federal resources and ensure residents access all benefits and for which they are eligible.
- Guide households to self-resolve food and housing insecurity and become financially resilient.
- Leverage strategic partnerships to and community resources for lasting impact.

Target Populations

- Those experiencing homelessness, including the chronically homeless, whether currently sheltered or unsheltered.
- Families under 60% AMI, who are particularly vulnerable economically.
- Older residents who are especially at risk now and in the case of resurgence
- Persons of color, especially African Americans whose mortality rates are much higher than other groups.
- Undocumented residents of San Antonio and Bexar County.

Accomplishments

- Advocated for Food Bank applications for state and federal funds to meet unprecedented demand for food commodities. Food Bank received over \$12 million and an additional \$5.4 million through community donations.
- Supported Food Bank's proposal to the State to implement the Pandemic Electronic Benefit Transfer (PEBT) program. PEBT was approved and will allow families to receive additional EBT funds for school age children participating in the National School Lunch Program.
- Advocated to the City to lease a hotel for medically high-risk homeless individuals from the Haven for Hope campus to a downtown hotel; implemented Homeless Feeding Hubs to ensure unsheltered homeless had ongoing access to food, water, hygiene, and COVID-19 information and screening; and Established a Homeless Hotline.
- Invited Secretary Cisneros and Local Initiatives Support Corporation (LISC) to participate in the Working Group and recommend strategies to expand affordable housing options for homeless and low-income households. Working group unanimously supported LISC recommendations for consideration by the City and County (Attachment: LISC COVID-19 Housing Playbook).

Food Security & Shelter Working Group Recommendations

The Food Security & Shelter Working Group, through two focused sub-committees, developed strategic recommendations intended to influence policy action and distribution of local, State, Federal and private funding. These recommendations will also guide coordination with and between local funders, non-profit providers, faith-based organizations, and other community stakeholders to maximize the impact of COVID-19 related community resources.

FOOD SECURITY SUBCOMMITTEE:

- Identify ongoing resources to support continued demand on Food Bank to distribute food commodities to the public and over 500 food pantries in the community.
- Advocate for regulatory changes to improve access to public benefits and decrease demand for food distribution through Bexar County and City of San Antonio legislative agendas.
- Expand Corner Store Produce Program and Healthy Food Box Pilot
- Work with the City of San Antonio to eliminate code restrictions on urban farming in order to increase produce availability.

SHELTER SUBCOMMITTEE:

Affordable Housing

- Implement LISC Strategy Playbook priority projects built on current infrastructure and naturally occurring affordable housing. (Attachment).
 - Develop strategy for long-term shelter needs once hotels are no longer used
 - Acquire existing hotel or multi-family properties for additional homeless shelter or Permanent Supportive Housing to transition chronic homeless from emergency shelter to more permanent housing.
 - Explore purchase of tiny homes and ADUs for COVID-19 isolation and eventual transition to homeless housing. Work with the City to revise Code requirements regarding ADU's
 - Support Catholic Worker House Twin Town Village PSH project.
 - Rehabilitate existing housing stock into affordable housing.

Housing Security

- Focus on diversion and prevention of homelessness. Use a portion of City and County's Coronavirus Relief Funds to provide additional short-term rental and utility assistance.
- Extend eviction protections.
- Ensure homeowners and commercial property owners are aware that the Bexar County Tax Office is willing to work with any resident or business on property tax payment plans.



HOUSING PLAYBOOK FOR RECOVERY & RESILIENCY

While moving to recovery and resilience, the recommendations in this report will help leverage efforts to improve affordable housing (AH) availability, accessibility and affordability.

PRINCIPLES & APPROACH


The Shelter and Food Security Working Group has been tasked with oversight of COVID-19 pandemic relief efforts relating to homelessness prevention and response, providing stable affordable housing, and emergency food distribution and provision. These efforts are needed to reduce the human suffering caused by unprecedented economic impacts of the shelter and safety orders and the global health pandemic. Impacts are especially severe on groups that were already suffering from housing and food insecurity, even if not directly experiencing homelessness.

With regard to housing, the Working Group proceeded to identify the most affected populations, utilizing both economic and public health data; determine what types of housing are needed by these populations; model projects to meet these needs; and match available or anticipated resources (local, state and federal) to projects. Equity was a key consideration, given that as the economic crisis becomes more pronounced it will disproportionately impact residents who are low income, persons of color or undocumented, and the communities and agencies that support them.

It is important to note that the Work Group's recommendations focus on both **housing demand** (supporting households) and **housing supply** (supporting the production of affordable, accessible housing units). This is similar to economic recovery plans that include both job training and small business supports.

The Working Group is operating under a three stage framework of **Relief, Recovery and Resilience**. During the Relief phase, efforts centered on providing immediate housing stability for tenants and vulnerable populations in crisis. During the Recovery phase, focus will shift toward the preservation of existing affordable housing and completion of projects in the pipeline. During the final phase, Resilience, the aim is to scale up affordable housing production sustainably—and equitably.

While the public health framework will guide economic re-opening, particularly the shift from relief to recovery, **our local commitment to equity** requires that at every phase we implement only strategies that also support systemic changes such as job re-training for growth industries, opportunities, small business support, and provision/preservation of accessible, affordable housing. We cannot aim to restore or return to a pre-COVID economic system under which hundreds of thousands of San Antonians already suffered under chronic homelessness, generational poverty and dismal health outcomes.



Thus the housing recommendations in this report are investments that will pay off in three ways: by alleviating suffering, invigorating the economy through executing “shovel ready” projects and laying the foundation for fundamental change in our housing ecosystem. For example, a project creating new units for those who have experienced chronic homelessness succeeds in all three key areas, as does stabilizing naturally occurring affordable housing through co-op or community land trust models.

Housing resources are constrained in several dimensions, including amounts available, restrictions regarding use, and the timeframe in which to invest the funds. While advocates continue to support the allocation additional federal resources, they are likely to be more focused on individual and demand side assistance (as shown by the proposed HEROES Act). For these reasons it is critical to match resources with the most suitable uses, rather than commit funds to whatever projects are highest on the list at the current moment. **Resources most appropriate for Recovery and Resilience efforts must be stewarded during the Relief phase in order to maximize community resources.** At the same time, CARES Act dollars must be spent by the end of 2020 and investing in a few larger projects will help prevent funding bottlenecks.

The Food Security and Shelter Working Group is a true collaboration of City, County, private and public entities. The execution of successful Relief Phase efforts to date has mirrored these strong, varied partnerships, reaching across sectors, industries and jurisdictions. In order to accomplish the recommendations below, we must maintain this same level of coordination, acknowledging and drawing on each other’s strengths and building capacity across the housing ecosystem—within non-profits, for-profits, philanthropy, lenders, governments, advocates, service providers—rather than within individual organizations. In this way the work of the Food Security and Shelter Working Group will feed into and support both concurrent and future planning and implementation efforts, such as the City of San Antonio’s Strategic Housing Implementation Plan (SHIP) and HUD Consolidated Plan process. Ideally, partners from this Working Group will form part of those processes as well.

PRIORITY POPULATIONS

- Those experiencing homelessness, including the chronically homeless, whether currently sheltered or unsheltered
- Families under 50-60% AMI, who are particularly vulnerable economically
- Older San Antonians who are especially at risk now and in the case of resurgence
- Persons of color, especially African Americans whose mortality rates are much higher than other groups
- Undocumented San Antonians

RELIEF PHASE ACCOMPLISHMENTS (March-May 2020)

- Activation of joint City-County EOC to manage public health emergency.
- Internal transition to remote work.
- Creation of Working Group community response structure.

- Lease of two hotels for quarantine housing and shelter overflow, with medical and other supportive services.
- Coordinated effort to move hotel occupants to permanent housing.
- Allocated \$30 million in funding for Emergency Housing Assistance Program and Bexar County relief program and began distribution of funding.
- Collaborative philanthropic response headed by United Way and San Antonio Area Foundation.

RECOMMENDATIONS: RECOVERY PHASE (June-December 2020)

- Inventory, research and identify hotel and motel property or properties for acquisition and conversion to transitional and PSH (permanent supportive housing):
 - Develop a financing plan that includes acquisition, operating and services funding; and
 - Create ownership and operating structures that include health care providers.
- Provide technical assistance and gap financing (“soft” or grant funds) for projects that:
 - Are currently in the AH pipeline – under construction or in development;
 - Will serve targeted populations; and/or
 - From which funds were redirected during the Relief Phase.
- Identify and deliver resources for preservation of existing AH units, both subsidized and Naturally Occurring (NOAH), through:
 - Technical assistance to subsidized properties, including loans and grants as necessary and enhanced asset management leading to loan modifications;
 - Supports to CHDOs with impacted rent rolls, including operating grants and enhanced asset management leading to loan modifications; and
 - Identifying at risk NOAH and preventing foreclosure or forced sale, with a special focus on small buildings (2-8 units) and conversion of MH to co-ops, to prevent displacement.
- Acquire free-standing isolation/quarantine units to be re-purposed as ADU/tiny homes.
- Research and monitor market-rate multi-family projects coming online in the first half of 2020 for conversion to rent-restricted AH.
- Clear title to tax-foreclosed properties for rehabilitation and in-fill construction.
- Explore county-wide implementation of "probationary period" for evictions, during which supportive services are available including financial coaching and training, as well as access to any emergency housing resources.
- Advocate for new allocations of public housing vouchers in San Antonio and Bexar County, including crafting pilot programs in conjunction with local PHAs.
- Fill Chief Housing Officer role within COSA.
- Expand housing counseling efforts, with an emphasis on eviction and foreclosure avoidance as well as sustainable tenancy/homeownership for older San Antonians.
- Integrate housing production and rehabilitation with job training programs.



RECOMMENDATIONS: RESILIENCY PHASE (2021)

- Continue focus on wrap-around supportive services and meeting residents where they are, as opposed to delivering services within organizational or program silos.
- Continue to integrate new funding sources and partners into AH capital stacks.
- As new income and other data becomes available, refocus COSA assistance on lower AMI levels as necessary to serve targeted populations.
- Collaborate with PHAs to make project-based vouchers available.
- Integrate Housing Playbook with HUD Consolidated Planning process.
- Identify infill opportunities to continue creation of tiny homes/ADUs in order to diversify independent living opportunities for targeted populations.
- Exclusively utilize Bexar County foreclosure portfolio for affordable housing.

IMMEDIATE NEXT STEPS

- Identify and inventory national, state and local partners and resources for specific projects.
- Establish, obtain and begin to track dashboard metrics, e.g. eviction filings and cases, property tax payments and late fees, local rent rolls, foreclosures, MLS listings, emergency housing assistance applications and grants.
- Expand remote engagement of community housing partners and stakeholders to increase collaboration and empowerment.
- Fast-track regulatory relief to enable AH production.
- Integrate Housing Playbook with COSA Strategic Housing Implementation Plan (SHIP).
- Promote and utilize Trauma Informed Care principles to encourage productive work relationships and structures (Safety, Choice, Collaboration, Trustworthiness and Empowerment).

COVID-19

Community Action Working Group

BUSINESS AND EMPLOYMENT

FINAL REPORT

COVID-19 Community Action Working Group

Business and Employment – Final Report

WORKING GROUP

Council Member Ana Sandoval
Council Member Shirley Gonzales
Lisa Wong
Jorge Herrera

Commissioner Chico Rodriguez
Mayor J.R. Trevino
Michelle Tremillo
Jenna Saucedo Herrera

GUIDING PRINCIPLES

- Impacted workers and businesses require immediate, short-term assistance, along with comprehensive long-term support to promote their effective recovery.
- Both short-term and long-term strategies should be collaborative and coordinated among various resident and business serving organizations to prevent duplication and best align available resources.
- Consider and incorporate an equity-based approach, understanding the disparate impact the COVID-19 pandemic has had on various business and resident populations in our community, specifically women, people of color and other marginalized populations.

TARGET POPULATIONS

- Workers and businesses effected by the COVID-19 pandemic, with specific emphasis on women, people of color and other marginalized populations who have been financially impacted due to the current circumstances.

SMALL BUSINESS RECOMMENDATIONS

- **FOCUS ON OUTREACH AND COMMUNICATIONS:**
 - Continue outreach efforts to the small business community, with a focus on businesses owned by women and people of color.
 - Update the [City's COVID-19 website](#) frequently.
 - Promote resources available on partner websites like [SA Real and Ready](#) and [Workforce Solutions Alamo](#) (WSA).
 - Identify and execute communications strategies that mitigate the lack of digital access experienced by many residents and businesses, include non-digital means such as mailings.
 - Promote messaging the communicates employer and employee rights.
 - Connect businesses with [UTSA's SBDC COVID Business Recovery Accelerator](#) (COBRA), which provides confidential, no-cost consulting and training to businesses on finance, human resources, marketing, business and strategic planning.
 - Utilize and support community-based small business resource hubs to distribute information and resources.
 - Connect businesses with additional resources, such as work-share programs.
 - Continue to educate small businesses on potential future federal, state, county and city economic resources.

• **INCREASE LOCAL PURCHASING:**

- Increasing public sector purchasing of goods and services from local small businesses, with specific emphasis on minority and women owned businesses.
- Initial strategy will focus on increasing awareness of purchasing opportunities among public sector entities.
- Large corporations in San Antonio should receive the same encouragement to buy locally.
- Businesses that commit to purchasing from local businesses will display a graphic to demonstrate support to their patrons.
- Identifying goods and services that cannot be purchased locally as potential entrepreneurship opportunities.
- Encourage entities that provide goods and services, that are not locally owned, to joint venture with a locally owned business.

• **EQUIP BUSINESSES WITH NECESSARY RESOURCES:**

- Implement recommendations from the ETT report and promote the Greater. SAfer. Together. campaign.
- Assist with procurement of safety supplies, like Personal Protective Equipment (PPE) for small businesses.
- Develop and execute plans for supply distribution of PPE within the community to promote health and safety.
- Continuously provided updated information and facilitate technical assistance for small businesses needing support to implement public health recommendations and operate safely.
- Assist with the implementation of a “safe return to work” plan for small businesses.

• **PROVIDE ALTERNATIVE LOANS & FINANCIAL ASSISTANCE:**

- Expand on small business loan programs and consider revising policies that may have created challenges to small businesses struggling to provide necessary documentation.
- Provide additional financial assistance with a focus on small businesses that have not successfully accessed federal assistance, like the Paycheck Protection Program (PPP) Loan.
- Continue seeking innovative solutions to address small business financial challenges and expand on current programs that offer low or no interest loans and rental assistance.

• **IMPLEMENT SUPPORT STRATEGIES FOR MICRO BUSINESSES:**

- Promoting entrepreneurship is critical.
- A systems approach will be more successful than individual interventions.
- One strategy will not address all micro business needs; a combination of strategies should be deployed.
- Provide business-to-business support, technical assistance, and webinars for legal matters, taxes, and best practices.
- Provide digital access training to small businesses, including web conference applications, ecommerce, and internet security.

- Provide community-based case management support to micro business owners, with continuous outreach to build trust over time and orient business owners to available resources.
- Community navigators can provide one-on-one assistance to micro businesses by meeting business owners at their locations, providing on-the-spot support, and training.
- Encourage and assist micro businesses in updating business plans to incorporate supportive employee practices and policies, including family sustaining wages and paid leave

WORKFORCE DEVELOPMENT RECOMMENDATIONS

- **FOCUS ON COMMUNITY OUTREACH:**

- Distribution of information to the community should be equitable and easily accessible to our most vulnerable residents.
- Information on workforce assistance should be distributed digitally and door-to-door for hard-to-reach populations.

- **EXPAND EDUCATIONAL OPPORTUNITIES & SKILLS TRAINING:**

- Unemployed residents need a variety of opportunities: upskilling in demand occupations, high school equivalency, pre-vocational training, soft skills and job readiness training, professional certificates, work experience and job matching.
- Evaluate worker shortages and provide opportunities for those interested in skills training.
- Focus should be placed on demand occupations as many jobs in impacted industries will be lost.
- Customer service and supervisory training may benefit impacted workers.
- Continue the local execution of the [“Get Shift Done”](#) United Way Campaign, which specifically focuses on connecting impacted hospitality workers with non-profits.
- Siloed initiatives disconnected from the broader strategy should be avoided.

- **ADDRESS CHALLENGES OF WORKFORCE TRANSITIONING:**

- Collaboration and coordination with Workforce Solutions Alamo (WSA) and other organizations is critical to transition and retrain residents.
- It is critical that WSA shift from unemployment claim support and refocus on jobs and career opportunities.
- Existing programs and training providers will need to prepare to serve substantially more residents in need.
- Displaced workers need to understand safety protocols in place and long-term earning benefits from returning to work or engaging in job training.
- Mid-to-long term strategies should focus on employer-driven partnerships within target industries, and bring together education, economic development, workforce, and community organizations to collaboratively meet workforce needs.

- **SEEK ADDITIONAL FUNDING FOR PROGRAMS & SERVICES:**
 - Leveraging state and federal resources to support job training is a top priority.
 - Additional funding for local organizations is needed, but local governments alone will not have the budget to do so.
 - Federal funding should be maximized in smart and effective ways. Short-term funding can support service gaps in the existing ecosystem but cannot address long-term community training needs.
 - CARES Act funding provided to local governments could fund substantial investments into much needed workforce training efforts.

- **INCORPORATE WRAPAROUND SUPPORT:**
 - Wraparound support services, including housing, transportation, childcare and digital access, are critical for many residents to successfully re-enter the workforce and/or complete workforce training.

COVID-19
Community Action Working Group

SOCIAL SERVICES
FINAL REPORT

May 22, 2020

COVID-19 Community Action Working Group

Social Services Committee – Operational Plan & Recommendations

Social Services Committee Charge:

To help overcome the greatest challenge the City of San Antonio and Bexar County had ever faced, working groups comprised of community leaders were identified to lead COVID-19 Community Action response teams. These groups were focused on immediate areas of impact – Federal and State Government Advocacy; Philanthropy; Food Security and Shelter; Business and Employment; and Social Services.

The goal of the Social Services Committee was to develop an operational plan and recommendations that ensure individuals and families in San Antonio and Bexar most likely to be disproportionately impacted by COVID – 19 have the tools needed to thrive.

Social Services Committee Members and Report Contributors:

Committee Members:

- Co-Chair – Roberto Trevino, San Antonio City Council, District 1
- John Courage, San Antonio City Council, District 9
- Dr. Ana M “Cha” Guzman, San Antonio Housing Authority
- Co-Chair – Tommy Calvert, Bexar County Commissioner, Precinct 4
- J. Tullios Welles, Kronkosky Charitable Foundation

Report Collaborators and Content Experts:

- Allison Greer, The Center for Health Care Services
- Antonio Fernandez, Catholic Charities
- Betty Eckert, San Antonio Resident
- Carolyn Heath, FREED Texas
- Judge Crystal Chandler, Bexar County Family Justice Center
- David Zammiello, Project Quest
- Dawn Larios, San Antonio Restaurant Association
- Elizabeth “Eli” Robinson, Project Quest
- Frances Gonzalez, Asset Funders Network
- Pastor Gavin Rogers, Travis Park Church
- Dr. Karina Gil, Our Lady of the Lake University
- Lady Romano, United Way of San Antonio & Bexar County
- Leonora Walker, FREED Texas
- Marta Palaez, Family Violence Prevention Services
- Mary Garr, Family Service Association
- Megan Legacy, SA Hope Center
- Dr. Mo Cuevas, Our Lady of the Lake University
- Judge Monique Diaz, Bexar County District Courts
- Judge Peter Sakai, Bexar County District Courts
- T. J. Mayes, Phipps Deacon Purnell, PLLC

City of San Antonio and Bexar County Staff:

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- Ahmed Bashar, Bexar County Commissioner Office, Precinct 4
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- Jenny Hixon, Metropolitan Health District, City of San Antonio
- Lawson Picasso, San Antonio City Council Office, District 1
- Mike Lozito, Office of Criminal Justice, Bexar County
- Monica Martinez, Economic and Community Development, Bexar County

COVID-19 Community Action Working Group

Social Services Committee – Operational Plan & Recommendations

Guiding Principles:

- Braid local, state, and federal resources to foster economic stability for residents, nonprofits and businesses in San Antonio and Bexar County
- Utilize an equity driven approach to implementing policy action and distribute resources to residents who are most likely to be disproportionately impacted by COVID – 19, including communities of color and other marginalized residents

Target Populations:

- Low-income children and families in San Antonio and Bexar County, particularly those who have difficulty accessing available resources and, or are disconnected from existing support systems
- Senior residents, including those that are at increased risk for isolation, food insecurity, and elder abuse
- Traditionally marginalized members of the community, including those who are: people of color; underemployed/under skilled, undocumented, LGBTQIA, and formerly incarcerated, among others

Social Services Committee Recommendations:

The Social Services Committee, through targeted subcommittee working groups, has developed a comprehensive set of recommendations that are intended to influence policy actions and initiatives supported by the City of San Antonio and Bexar County. In developing recommendations, subcommittees worked with key community stakeholders to build on existing efforts and initiatives.

The Social Services Committee also encourages other local funders and nonprofit partners to adopt these strategies to strengthen existing support systems for residents who are most likely to be disproportionately impacted by COVID - 19.

Adult Literacy Recommendations:

Adult literacy and education services were identified as key needs to ensure marginalized residents have access to available services in the community. In particular, resources for formerly incarcerated individuals were identified as a focus area for enhancing available resources. The below identified recommendations were identified by the committee.

Primary Recommendations:

- **Co-locate Adult Literacy Efforts in Libraries** – Co-locate adult literacy efforts in library settings.
- **Integrate Adult Literacy into Existing Job Programs** – Integrate into existing job training programs initiatives to address the low adult literacy rate in the City and County.
- **Increase Adult Literacy Resources** - Increase funding for adult literacy and connect it to job training, certifications, and higher education.
- **Enhance Workforce Development and Wraparound Resources** – Increase financial assistance to support programming administered by existing non-profit organizations supporting adult literacy and education services in the community.
- **Enhance Digital Inclusion** – Support expansion of digital inclusion resources for adults with literacy and education challenges in the community.
- **Increase Diagnosis for Adult Learning Disabilities** – Increase access to diagnosis for learning disabilities in adults and teaching resources.
- **Expand Access to English as a Second Language Classes for Adult Learners** – Expand access to English as a Second Language classes to enable adult learners with language barriers access workforce supports and training.
- **Expand Workforce Support Services for Adults with Learning Disabilities** – Expand available best practice workforce support services for adults with learning disabilities.

COVID-19 Community Action Working Group

Social Services Committee – Operational Plan & Recommendations

Asset Funding Recommendations:

The Asset Funding Subcommittee of the Social Services Working Group has developed short and long term recommendations centered on: increased coordination, marketing, and understanding of available financial stabilization and strengthening services; facilitation of ongoing community collaborations to coordinate asset protection and building services; and expansion of available support for asset building services. These recommendations align with the Asset Funders Network Insights, Aspirations and Action – Investing in Asset Building for San Antonio Families and City of San Antonio Status on Poverty in San Antonio reports and the City of San Antonio Recovery and Resilience Plan.

These recommendations, if fully implemented, would be supported by the City of San Antonio, Bexar County, nonprofit partners, community funders, and the private sector. Detailed implementation plans should include equity-based policies and strategies to focus on increasing equitable access to asset-building services and resources.

Primary Recommendations:

- **Form a Financial Stabilization and Strengthening Committee** - Bring asset-building funders and community champions together to develop a common understanding of asset-building, best practices for integrating safety-net services, and gap analysis.
- **Develop Comprehensive Inventory of Services** - Update and consolidate previously completed community financial stabilization and strengthening services inventories.
- **Enhance Community Awareness** - Develop and implement a communication and marketing campaign, with concentration in targeted areas of the community disproportionately financially impacted by COVID – 19, to ensure the public is aware of and can access available services.
- **Expand Cross-Sector Financial Counseling Training Opportunities** - Facilitate training opportunities to enhance integration of asset-building and protection services into existing service frameworks.
- **Implement Technology Based Referral System Platform** - Invest in referral system technology to streamline referral processes across asset-building and safety-net service providers.
- **Prioritize Financial Coaching and Workforce Training** - Expand financial literacy and workforce training opportunities for targeted populations (ex: single mothers, youth aging out of foster care, etc.) utilizing an equity framework matrix.
- **Increase and Diversify Funding for Financial Empowerment Services** - Expand investments in existing asset-building hubs to play a greater role in coordinating access to the network of service providers and “warm handoffs” to services for families in need. Invest in the expansion of financial coaching and counseling. Support the development of additional partnerships with financial services providers, to connect coaching clients to low-cost financial services to support long-term credit and asset building.
- **Enhance Benefit Enrollment and Awareness Assistance** – Support benefits counseling to help residents and small businesses, including transfer of titles and property taxes, to understand their benefits and how to apply for them through nonprofit and other partners (ex: Family Service Association). Caseworkers should utilize training provided by the Department of Health and Human Services regarding benefits enrollment.
- **Increase Financial Institution Repayment Flexibility** – Advocate for banks and financial institutions to provide flexibility in repayment options so that consumer credit scores are not impacted as they recover.

Behavioral Health Recommendations:

Throughout the COVID-19 pandemic, behavioral health providers began transitioning services to telephony and telehealth service models. The below recommendations reflect the anticipated need for additional services, in alignment with projections from mental health policy experts, like the Meadows Mental Health Policy Institute, who predict direct increases in the number of residents seeking help for mental health, crisis services, and substance use disorders.

Primary Recommendations:

- **Expand Programming Support**- Increase financial assistance for operational costs of community service providers to expand behavioral health programming and services.

COVID-19 Community Action Working Group

Social Services Committee – Operational Plan & Recommendations

- **Enhance Telehealth and Telephony Services** - Provide support for community expansion of telehealth and telephony to include technology, equipment, and training.
- **Target Legislative Advocacy** – Provide targeted legislative advocacy to support parity for telehealth services indefinitely (currently scheduled to end May 31, 2020). Additionally, provide targeted legislative advocacy for expansion of assisted living for those with mental illness.

Support for Additional Recommendations Identified by Services Providers:

- **Expand Access to Behavioral Services** – Increase financial support to: enhance mobile services for individuals in crisis; support screenings, assessments and referrals for individuals participating in jail diversion programming; and provide adult outpatient substance abuse treatment.
- **Enhance Behavioral Health Worker Resources** - Provide resources, including personal protective equipment, to behavioral health workers to ensure the safety of workers and those they serve.
- **Expand Access to Health Care Resources**– Expand access to COVID – 19 testing for uninsured individuals and broaden digital inclusion efforts to ensure individuals with behavioral health issues have connectivity to connect with mental and behavioral health providers to access services.
- **Expand Assisted Living Facilities and Supports** - Expand assisted living facilities for those with mental challenges.

Digital Divide and Connectivity Recommendations:

The larger Social Services Committee identified digital inclusion as a cross cutting issue that has a significant impact on marginalized resident's ability to connect to programs and services. The below recommendations identified by Digital Divide and Connectivity Subcommittee focus on supporting recommendations that address digital connectivity for: children, working adults, seniors, individuals with intellectual disabilities, and traditionally marginalized populations. Further, the Subcommittee identified key stakeholders in addressing these concerns which include: the City of San Antonio, Bexar County, CPS Energy, San Antonio Housing Authority, USDA and local Independent School Districts (ISDs) and colleges/universities.

Primary Recommendations:

- **Support Development of a Digital/Internet Wide Area Network** – In light of the very apparent barriers that children and families involved in K-16 education are experiencing across vast sections of our community during this COVID-19 pandemic, this committee recommends that all possible interested and/or effected partners support the development of a digital/internet wide area network committed to education and information sharing for the public.
- **Form a Digital Inclusion Consortium** – The City of San Antonio, Bexar County, ISDs, elected officials and universities should join together with other community stakeholders (CPS Energy, San Antonio Housing Authority, Workforce Development Agencies, etc.) form a consortium to close the local digital divide and commit funding to support this effort. Area state and federal legislator's participation is also required to help overcome any legislative barriers.
- **Target Legislative Advocacy** – Provide targeted state and federal legislative advocacy to support the expansion of digital inclusion efforts and communitywide connectivity including efforts towards deregulation.
- **Consult Regional Internet Service Providers to Expand Digital Network** – Solicit the advice and support of regional internet service providers to create a countywide digital connectivity network that supports public education and access to news and public information for underserved residents and areas.

Domestic Violence Policy Recommendations:

The below recommendations identified by the Domestic Violence Subcommittee are in alignment with the City of San Antonio Comprehensive Domestic Violence Plan and focus on 8 primary areas: judiciary, law enforcement, prosecution, nonprofit, healthcare, data, education, and faith based.

COVID-19 Community Action Working Group

Social Services Committee – Operational Plan & Recommendations

Primary Recommendations:

- **Improve Referral System** - Improve the identification of domestic violence cases and the referral process to include virtual options for protective orders, counseling, and safety planning.
- **Expand Perpetrator Rehabilitation** - Expand outreach and rehabilitation for perpetrators.
- **Enhance Legal Services** - Support expansion of pro-bono legal services from the non-profit community for survivors of domestic violence.
- **Target Outreach** - Provide outreach and programming in schools and at natural opportunities to provide more information such as food distribution events and school supply drives, among others.
- **Improve Utilization of Services** - Increase access and awareness of resources to improve utilization of prevention and intervention services.
- **Support for Marginalized Populations** - Provide dedicated services to the LGBTQIA, immigrant, and other communities in San Antonio and Bexar County uniquely vulnerable to domestic violence.
- **Enhance Partnerships Between Domestic Violence and Child Abuse Providers** – Break down silos between service providers to establish screening, referral, and service systems that allow for coordination between providers due to their close connection.

Support for Additional Recommendations Included as Collaborative Commission on Domestic Violence (CCDV) Initiatives:

- **Coordinate Domestic Violence Screening and Referral** - Implementation of a centralized domestic violence screening and referral line is planned, in coordination with the Southwest Texas Regional Advisory Council, by June 2020.
- **Legal Services Training and Referral Network** – The CCDV is facilitating the development of a pro bono legal services training and referral network.
- **Teen Dating Violence** - The City of San Antonio has funded outreach to local school districts to address teen dating violence with training for teachers planned for the summer of 2020.
- **Community Awareness** - The Love Is campaign supports community awareness of signs of domestic violence and healthy relationships. Additional Public Service Announcements were been developed on COVID specific topics and are airing on TV, Radio, and digital media throughout from May - June 2020.

Evictions/Legal Aid Policy Recommendations:

Support for legal aid and eviction mitigation strategies was identified as critical need by the larger Social Services Committee. Specifically, ensuring marginalized residents had access to resources to protect their homes was identified as a priority. Primary recommendations from the subcommittee focused on City of San Antonio protection strategies including: implementation of a Right to Cure Ordinance (City of San Antonio); expansion of a Right to Counsel Program (City of San Antonio); and extending moratoriums of eviction proceedings.

Primary Recommendations:

- **Implement Right to Cure Policy** – Recommend implementation of a Right to Cure Ordinance to be adopted by the San Antonio City Council to require landlords to provide tenants additional notice in advance of planned eviction filing to provide an opportunity to cure.
- **Expand Right to Counsel Program** – Provide additional financial support for the City of San Antonio Right to Counsel Program to support renters and homeowners facing eviction with legal support through partnerships with local nonprofit organizations.
- **Fund Legal Services to Negotiate with Landlords to Avoid Evictions** – Fund attorneys and paralegal support to assist in negotiations with landlords to establish a break in their lease rather than an eviction.

Homelessness Policy Recommendations:

In response to COVID – 19 local impacts, the City of San Antonio, Department of Human Services, South Alamo Regional Alliance for the Homeless, Haven for Hope, and other local homeless service providers, transitioned existing services and

COVID-19 Community Action Working Group Social Services Committee – Operational Plan & Recommendations

resources to better serve the homeless population. The negative economic effects of this pandemic will be most acutely felt by already marginalized populations, and therefore homeless responses should ensure a centering of the needs of those communities.

Primary Recommendations:

- **Continue Support for Temporary Resource Hubs** – The City of San Antonio, in coordination with local homeless providers, established homeless resource hubs in close proximity to areas with a high congregation of homeless individuals to provide food and other basic needs resources. It is recommended that support for these hubs continues until local shelters reopen intake.
- **Expand Hygiene and Basic Needs Services** – Ensure temporary resource hubs have access to hand washing and showering facilities, to the extent possible.
- **Enhance Homeless Services Worker and Volunteer Resources** - Provide resources, including personal protective equipment, to homeless service and volunteer workers to ensure the safety of workers and those they serve.
- **Explore Alternative Homeless Housing Options** – Utilize empty hotels for homeless quarantine locations to protect neighborhoods from the development or expansion of homeless encampments.
- **Expand Housing Options for Recently Released** - Commit to providing recently released individuals with safe and sanitary community-based housing alternatives to protect against the spread of COVID-19.

Justice Involved Community Recommendations:

Justice involved communities are at a high risk for disproportionate impacts due to the COVID-19 pandemic, and the individuals crowded into our jails are medically vulnerable and held in close contact with each other, at times without frequent and adequate access to water and soap. In a context where medical care is sometimes deficient, housing conditions pose additional challenges, and individual needs are at a heightened risk of neglect, this is a recipe for the rapid spread of disease.

Primary Recommendations:

- **Initiate Early Releases Where Appropriate** – Eliminate overcrowding to create the space and infrastructure that will be needed to care for the sick by immediately releasing individuals whose release will not pose a serious physical safety risk to the community and those with 30 days or less of their sentence remaining. In addition, accelerate the release of all remaining individuals by 90 days and increase early release credits (if applicable). In addition to focusing on releases based on time left, also identify medically vulnerable people in the general population and in the pre-trial population, to coordinate with the District Attorney’s Office to petition the court for their release. This includes, but is not limited to people: age 55 and older; who are pregnant; with chronic lung conditions such as COPD; with hepatitis C, HIV, diabetes mellitus, hypertension, and/or cardiac disease; and others who will be most vulnerable to COVID-19 infection.
- **Expand Cite and Release Programs** - Cite and release those who are eligible, rather than booking them and potentially introducing COVID-19 into the jail system. Reducing these unnecessary incarcerations would reduce the risk of transmitting a virus between the facilities -- jails -- and the community, and vice versa.
- **Suspend arrests and/or booking for Technical Parole Violations** – Suspend arrests and bookings for those suspected of technical parole or probation violations to reduce the risk of transmitting a virus between the facilities -- jails -- and the community, and vice versa. Cease issuing and enforcing warrants for unpaid fines or fees, failure to appear at a hearing addressing unpaid fines and fees.
- **Access to visiting and guarantee access to phone calls, mail and court hearings** - Provide safe and accessible no contact visitation options to families and defense council, such as no-cost virtual visitation and visitation behind glass, continue to provide access to mail, and institute free phone calls to provide reassurance to families worried about their loved ones inside and increase access to defense council.
- **Enhance Quarantine Support** – Provide adequate opportunities for safe and indoor quarantine options for those released.

COVID-19 Community Action Working Group

Social Services Committee – Operational Plan & Recommendations

- **Eliminate Unnecessary Face-to-Face Contact for Justice System Involved Individuals** - Postpone as many court sessions as possible; reduce number of individuals on probation and parole rolls; and reduce GPS/electronic monitoring to eliminate unnecessary contact.
- **Make Correctional Healthcare Human Centered** – Eliminate medical copays for incarcerated individuals and provide free and plentiful basic healthcare products such as soap, sanitizer, and disinfectant.
- **Decline to issue “failure to appear” warrants or “bench warrants”** – Eliminate issuance of “failure to appear” or “bench warrants” and agree to jointly waive the appearance of people who are out-of-custody.

Senior Services Recommendations:

Senior residents in the San Antonio and Bexar County were identified as a marginalized population that is adversely impacted by COVID – 19. The Senior Services Subcommittee identified recommendations that would support a wide range of seniors, both in municipal and rural areas, who are: active and independent; home bound; and at risk for increased risk for higher mortality rates, isolation and disconnection. The below identified recommendations enhance existing City of San Antonio, Bexar County, and nonprofit provider programs to serve older adults.

Primary Recommendations:

- **Assess and Identify Seniors At Risk for Isolation** – Develop and implement a comprehensive assessment process to identify those seniors in the community who are at a higher risk for isolation and disconnection, including low-income seniors, seniors of color, LGBTQIA+ seniors, seniors who are in the rural areas of the county with little connection to resources, and others.
- **Expand Elder Abuse Prevention and Intervention Resources** - Develop and implement targeted strategies to prevent and intervene in cases of elder abuse, including financial abuse and fraud.
- **Implement Comprehensive Communication Campaign** - Develop and implement a comprehensive outreach and communication campaign to disseminate information to ensure seniors, service providers, families, caregivers, and other individuals are aware of available services in the community.
- **Expand Legal Services and Benefits Access** – Expand legal services available to seniors for asset protection and enhance existing efforts to identify, connect, and enroll seniors into benefits programs.
- **Expand Transportation and Delivery Services** – Expand availability of senior transportation for medical care and errands and enhance no-cost home delivery resources for basic needs (ex: prescriptions, meals, food, etc.).
- **Ensure seniors who are positive for COVID 19 are separated not housed in the same facility.**

Special Needs Population Recommendations:

The Committee identified individuals with special needs in San Antonio and Bexar County as a traditionally marginalized population with a high likelihood to suffer disproportionate negative impacts from COVID-19. Specifically, it is anticipated that previous unmet or underserved needs will be exacerbated by current economic, social and health conditions.

Primary Recommendations:

- **Minimize Service Disruption** – Ensure financial resources and service provision in the community continue to be provided in a way that is accessible to individuals with special needs and their families.
- **Develop Alternative Service Delivery Methods** – Mitigate the effects of safety concerns impact on congregate settings for day habilitation, counseling, socializing, education, and community integration by identifying alternative service delivery methods and providing individuals, caregivers and families with digital inclusion resources.
- **Provide Resources to Address New Emergent Mental Health Issues** – Provide mental health resources and support for individuals, caregivers and families for stressors from COVID - 19 that have magnified mental health issues.
- **Target Legislative Advocacy** – Provide targeted legislative advocacy to support changes to reimbursement requirements to enhance flexibility in service provision.
- **Enhance Service Flexibility** – Enhance available services accessibility by diversifying service delivery and resources for individuals to access those services (ex: transportation, information technology, etc.).

COVID-19 Community Action Working Group

Social Services Committee – Operational Plan & Recommendations

Undocumented Resident Policy Recommendations:

The below recommendations identified by the Undocumented Resident Subcommittee were developed with support from the City of San Antonio Immigration Stakeholder Collaborative which includes representation from the: City of San Antonio Immigrant Liaison, ImmSchools, Academia America, and Suenos Sin Fronteras de Tejas, among others. Recommendations focus on ensuring members of the immigrant community has access to resources to mitigate barriers to family wellbeing and housing security that have been exacerbated by COVID -19. These barriers include: lack of information on available resources; fear of accessing resources; language access issues; and difficulty navigating support systems (health, housing, and employment). Additionally, the committee recognizes that one of the main barriers is the fear of accessing services due to their immigration status.

Below are the primary recommendations, full recommendations are located in the appendix.

Primary Recommendations:

- **Improve COVID - 19 Testing in Immigrant Community** – An Information messaging campaign, delivered by trusted community individuals, to explicitly convey to the undocumented community that they will not be required to provide information regarding their immigration status and/or required to provide proof of ID to get tested for Covid-19 should be shared.
- **Expand Access to Health Care** – Expand community information on available testing and treatment locations that provide services to all residents, including those who are undocumented, at no cost, and ensure health navigators, promotoras, and professionals be hired from the groups that the community already trusts. It is important to note that being bilingual is not enough. The individuals charged with this task should be from the community itself, be well known and have demonstrated experience working with this community.
- **Targeted Health Care Worker Training** – Provide training for Health Care Workers and Tracers to address/alleviate fears for those about who they have come in contact with.
- **Implement Comprehensive Outreach and Communication Campaign** - Develop and implement a comprehensive outreach and communication campaign to disseminate information about resources through partnerships with ethnic media sources and agencies that serve the immigrant population. Immigrant community members and cultural brokers who work with these individuals should be part of campaign development and implementation.
- **Expand Translation Services** – Ensure critical community services are advertised in culturally appropriate ways and accessible across multiple media platforms in a variety of languages. Bexar County and City of San Antonio Public Information Officers should utilize best practices including: creation of content at a low literacy level; rules on when documents should be translated; rules on when in-person or phone interpreters need to be used when communicating with the public; and setting aside department budgets for ensuring language access to ensure consistency across departments.
- **Improve Access to Benefits and Services** – Ensure available programs and services only collect essential information as required by state and federal programs (ex: proof of residency via CPS energy bill, valid Identification Card, etc.) and provide opportunities for individuals to provide alternate forms of ID and proof of residency.
- **Enhance Housing Security Protections** – Include explicit protective language in non- eviction policies to ensure that housing rights of undocumented residents are protected; enhance access to affordable housing options; finance housing options through non-profit providers; reallocate housing funds to invest in high poverty areas of the community; implement rent control policies where appropriate such as when inflationary pressures outpace the market; and develop a reference guide of affordable housing for the immigrant and undocumented communities.
- **Enhance Service Worker Resources** – Ensure service industry employers provide resources, including personal protective equipment, to workers and establish a system to provide undocumented residents an opportunity to report employer abuses.
- **Create Municipal Identification Program and Expand Use of Alternative Forms of Identification Accepted for Services** – Create and implement a municipal identification program that would benefit not only undocumented immigrants but others who may not have state identification. If the creation of the City/County ID is not possible, the committee recommends expanding the type of ID that is acceptable in most situations to include foreign-issued

COVID-19 Community Action Working Group

Social Services Committee – Operational Plan & Recommendations

passport, matriculas or other means identification. Additionally, the committee also recommends to creating a better ID card that would provide the same information of an ID card.

- **Enhance Digital Inclusion** – Support expansion of digital inclusion resources for undocumented and otherwise marginalized residents.
- **Expand Programming Support**- Increase financial assistance to support emergency funding administered by small non-profit organizations serving the immigrant community.
- **Expand Case Management Resources** – Work with local higher education institutions to operationalize specialized curriculum for case managers supporting immigrant families and provide additional funding to community organizations for implementation of national best practice case management models.
- **Expand Legal Services and Benefits Access** – Expand legal services available to immigrants through the implementation of legal clinics and dedicated funding for legal fees of immigrants. Additionally, the City and County should provide support, through coordination with the Department of Justice, for training to representatives to serve as immigrant advocates.
- **Empower Immigrants to Advocate for Needs** – Provide targeted outreach to immigrant communities to engage them to participate in decision-making opportunities. Fund needed supports to facilitate full engagement, including: English language classes and public awareness campaigns.

COVID-19

Community Action Working Group

STATE & FEDERAL RESOURCES

FINAL REPORT

May 26, 2020

State & Federal Working Group Goals:

- Identify existing City/County revenue streams that have new “added” dollars
- Identify newly established revenue streams that don’t have an existing pipeline
- Categorize dollars based on the other working groups
- Track all revenue streams to include dollar amounts and destination of allocations
- Create a communications system to disseminate information between working groups
- Acquire as much funding as possible for San Antonio/Bexar County

State & Federal Working Group Plan & Priorities:

Working Group Plan:

- Delegate responsibility to group members and elected officials
- Monitor funding streams for the City, County and all working groups
- Collect data and create a tracking system to share with the working groups
- Form alliances with lobbyists from the City, County and private business in San Antonio
- Prioritize City and County messaging for lobbyists to share in Washington, D.C.
- Reach out to state and federal representatives to pursue funding for San Antonio

City Priorities:

- Flexibility in the CARES Act, State and Local Relief Fund to allow local governments to cover revenue losses caused by the COVID-19 pandemic as allowable expenditures.
- \$500B in additional funding for the State and Local Relief Fund for direct, flexible spending for local governments to address revenue losses related to COVID-19.
- \$250B in additional funding for the SBA Paycheck Protection Program to include extended eligibility for nonprofits, local redevelopment agencies (LRA) and 501-C6 organizations.
- \$100B in direct aid for hospitals.

County Priorities:

- Loss/Revenue due to property taxes
- Reimbursement of all COVID-19 expenses
- Elections Assistance (Under the CARES Act, \$400M was allocated but the County’s portion was only \$136K)
- Family’s First Corona Response Act covering FMLA and Payroll tax credits

State & Federal Working Group Accomplishments:

By developing alliances across San Antonio and collaborating with our elected officials, this working group has been instrumental in identifying and diverting critical CARES Act funding to our city. This group developed the Stimulus Tracker file to help identify the federal funding, formed alliances with lobbyists from around the city, penned a support letter that was delivered to federal government officials and, provided valuable information for all the working groups. Together, the City and the County will continue to advocate for funding from the fourth stimulus package to bring home the most financial support possible. Additionally, this successful collaboration between the City and the County will transition over to the City’s Intergovernmental Relations Committee which will be focused on COVID-19 recovery efforts starting June 2020.

CARES Act (Example of Grants Identified and/or Received):

- City of San Antonio- \$270M
- Bexar County - \$79.6M
- HUD CBDG Grant - \$7.7M
- Airport Grants - \$39.7M
- Education Stabilization Fund - \$6.2B
- Texas' K-12 schools - \$1.28M
- Health & Human Services - \$54M
- Firefighters grant program - \$100M
- Emergency Services - \$3.9M
- HUD (SAHA) - \$1.8M
- Family Violence Prevention Services - \$3M
- National Endowment of the Arts - \$50K-\$250K
- Aging & Disability Networks - \$100M
- VIA - \$93.2M
- Head Start Program - \$250M
- From FCC - \$13B for schools, \$3B for broad band connectivity
- Emergency Food & Shelter (Bexar County – United Way) – \$884K

For more detail, see the attached Stimulus Tracker file.

FEDERAL & STATE ADVOCACY**AS OF May 18 2020****FEDERAL STIMULUS FUNDING
TRACKER**

Funding Name/Program	Transit Infrastructure Grants
Total National Amount	\$25 billion
COSA/Local Amount (State amount when available)	\$93.2 million
Agency	FTA
Recipient	VIA Metropolitan Transit
COVID-19 Community Action Working Group	Federal/State
Dept./Entity	VIA Transit
Purpose/Use	Operating and capital expenses
Method of Distribution	Direct; formula
Application Process	FTA notice/guidance pending
Guidance	Pending
Timeline for Distribution	7 days from enactment
Term	
National Amount Remaining/Pending	None

PHILANTHROPY

FEDERAL STIMULUS FUNDING TRACKER

Funding Name/Program	Arts Organization Support <i>(16 San Antonio arts organizations eligible to apply; Support ltrs prepared)</i>
Total National Amount	\$75 million
COSA/Local Amount <i>(State amount when available)</i>	
Agency	National Endowment for the Arts
Recipient	Arts Organizations
COVID-19 Community Action Working Group	Philanthropy, Social Services
Dept./Entity	Arts & Culture
Purpose/Use	Maintain jobs in the arts sector and support continuation of arts organizations
Method of Distribution	Indirect
Application Process	Grant program - Award of \$50,000-\$250,000. Eligible entities are those that have received NEA funding in the last 4 years
Guidance	https://www.arts.gov/grants-organizations/CARES/grant-program-description
Timeline for Distribution	Initial opportunity open, due Apr. 22, 2020
Term	Available until Sept. 30, 2021
National Amount Remaining/Pending	

FOOD SECURITY & SHELTER

FEDERAL STIMULUS FUNDING TRACKER

Funding Name/Program	CDBG	Homeless Assistance Grants	Legal Services Corporation	Low Income Home Energy Assistance Program	Emergency Food and Shelter Program	HHS - Administration for Community Services (ACS)	HUD
Total National Amount	\$5 billion	\$4 billion	\$50 million	\$900 million	\$200 million	\$955 million	\$380M
COSA/Local Amount (State amount when available)	Initial HUD Round (April 2), CDBG - \$7,707,015	Initial HUD (April 2nd): ESG - \$3,902,645 HOPWA - \$297,456			\$884,576 (Bexar County Local EFSF Board)	Texas allocation - \$54 million approx. (April 23) AACOG allocation TBD.	\$1.8M (SAHA)
Agency	HUD	HUD	Legal Services Corporation	HHS	FEMA	Health & Human Services	HUD
Recipient	COSA-NHSD	COSA-DHS	Legal Aid Nonprofit	COSA-DHS	COSA-DHS	Texas Area Agencies on Aging (AACOG)	SAHA
COVID-19 Community Action Working Group	Social Services Food Security and Shelter Business & Employment	Food Security and Shelter	Social Services Food Security and Shelter	Food Security and Shelter	Food Security and Shelter	Social Services; Food Security & Shelter	Food Security & Shelter; Social Services
Dept./Entity	Housing	DHS	TRLA	Bexar County	United Way	State pass-through	SAHA
Purpose/Use			Texas Rural Legal Aid (TRLA)	Utility assistance to help lower income households heat and cool their homes	Food and lodging for the homeless	Assistance for older adults and people with disabilities. Services include: delivered meals, help with household chores, assistance with groceries, and respite care or other services for family caregivers	Housing tenant-based vouchers that serve households that include a non-elderly person with a disability
Method of Distribution	Direct to COSA; Indirect	Direct to COSA; Indirect	Direct to COSA; Indirect	Indirect	Direct to COSA; Indirect	Pending	Direct to SAHA
Application Process	Formula	Formula		Formula	https://www.efsp.unitedway.org/efsp/website/websiteContents/bdfs/PreliminaryFundingNoticesP37_3B_CARES.pdf	Pending	
Guidance	\$2 billion additional funding will be distributed to states and local governments at the discretion of HUD on a rolling basis based on need	\$2 billion additional funding will be distributed by HUD to state and local governments based on a formula within 90 days	Pending	Pending	https://www.efsp.unitedway.org/efsp/website/websiteContents/bdfs/PreliminaryFundingNoticesP37_3B_CARES.pdf	Pending	5/5/20, expanded guidance: cleaning supplies, transportation, relocation of families to health units for testing, hospitalization, or quarantine; childcare cost for employees.
Timeline for Distribution	Unknown	90 days	Unknown	Unknown	Unknown	Unknown	
Term				Available through the end of FY 2021			
National Amount Remaining/Pending	\$2 Billion	\$2 Billion for ESG. None for HOPWA		\$900 million			

BUSINESS & EMPLOYMENT

FEDERAL STIMULUS FUNDING TRACKER

Funding Name/Program	Airport Grants	Economic Adjustment Assistance Program	CDBG	Paycheck Protection Program	Economic Injury Disaster Loans (EIDL)	National Dislocated Worker Program
Total National Amount	\$10 billion	\$1.5 billion	\$5 billion	\$349 billion	\$10 billion	\$345 million
COSA/Local Amount (State amount when available)	SAIA - \$39.7 million Stinson - \$30,000 Kelly Field - \$20,000		Initial HUD Round (April 2), CDBG -\$7,707,015	Variable	Variable	\$1.3 million (WSA) (Texas Workforce Commission, \$12 million)
Agency	Treasury	Dept. of Commerce	HUD	SBA	SBA	DOL-Employment & Training Administration (ETA) Workforce Solutions Alamo (WSA)
Recipient	COSA-Aviation	COSA-EDD	COSA-NHSD	Small businesses	Small businesses	Workforce Solutions Alamo (WSA)
COVID-19 Community Action Working Group	Business & Employment	Business & Employment	Social Services Food Security and Shelter Business & Employment	Business & Employment	Business & Employment	Business & Employment
Dept./Entity	Aviation	EDD	Housing	Business/Nonprofit	Business/Nonprofit	Workforce Solutions Alamo (WSA)
Purpose/Use	Funds available to maintain operations to serve the aviation industry and public, keep workers employed, and maintain stable credit ratings	Technical, planning, and public works and infrastructure assistance		Forgivable loans to keep workers on payroll. Funds can also be used for rent, mortgage interest, or utilities	Overcoming temporary loss of revenue as a result of COVID-19	Temporary employment opportunities and upskilling and reemployment activities
Method of Distribution	Direct	Competitive grants	Direct to COSA; Indirect	Direct to businesses	Direct to businesses	Direct through the Texas Workforce Commission
Application Process	Formula	Commerce/EDA guidance pending	Formula	Application through SBA approved lenders	Application through SBA	
Guidance	https://www.faa.gov/airports/care-act/	https://www.grants.gov/web/grants/view-opportunity.html?oppid=321695	\$2 billion additional funding will be distributed to states and local governments at the discretion of HUD on a rolling basis based on need	https://www.sba.gov/funding-programs/loans/coronavirus-relief-options/paycheck-protection-program-ppp	https://www.sba.gov/funding-programs/loans/coronavirus-relief-options/economic-injury-disaster-loan-emergency-advance	Grantees must submit a full budget and implementation plan to (ETA) within 60 days of the initial award
Timeline for Distribution	Unknown	Application period open on May 7. Grants awarded on a rolling basis	Unknown	Application period open, ends June 30, 2020	Application period open, ends December 16, 2020	Unknown
Term	Expenditures incurred after January 20, 2020. Available until expended.			2 year forgivable loan	Up to 30 year loans	
National Amount Remaining/Pending						\$2 Billion

UNASSIGNED

**FEDERAL STIMULUS FUNDING
TRACKER**

Funding Name/Program	State & Local Relief Fund	Byrne-Justice Assistance Grant Program	Assistance to Firefighter Grants	Disaster Relief Fund
Total National Amount	\$150 billion	\$850 million	\$100 million	\$45 billion
COSA/Local Amount (State amount when available)	\$270 million approx. - COSA (April 20)	\$2.3 million - COSA \$137,462 - Bexar County	Maximum Award - \$1 million	\$100 million supplemental Emergency Management Performance Program (April 13) - TX eligible to receive \$5.9 million
Agency	Treasury	DOJ	DHS/FEMA	FEMA
Recipient	COSA	COSA-SAPD	COSA-SAFD	COSA-SAFD
COVID-19 Community Action Working Group				
Dept./Entity	COSA	SAPD	SAFD	SAFD, EOC
Purpose/Use	"Necessary expenditures" related to COVID-19	To prevent, prepare for, and respond to coronavirus. Overtime, equipment, hiring, supplies, training, travel, medical needs in prisons/jails	To prevent, prepare for, and respond to coronavirus. PPE and related supplies, including reimbursements	Response and recovery activities and reimbursements
Method of Distribution	Direct; by population	Direct	Direct	Direct to COSA; Indirect
Application Process	Treasury Certification Portal open (4.13.20) San Antonio certification due April 17, 2020 at 11:59PM (EDT)	Bureau of Justice Assistance guidance pending	Competitive grant - FEMA guidance pending	
Guidance	Guidance and FAQs released by Treasury on April 22.	https://bia.ojp.gov/funding/opportunities/bja-2020-18553	Pending	EMPG-S https://www.fema.gov/media-library/assets/documents/187029 Application due 04/28/20
Timeline for Distribution	30 days	Opportunity closing date 5/29/2020	Unknown	Unknown
Term	Provide to the Secretary a certification signed by the Chief Executive that the proposed uses of the funds are for necessary expenditures incurred due to the COVID-19 public health emergency; were not accounted for in the most recent approved budget; and were incurred between March 1, 2020 and December 30,2020	Allocation based on FY2019 formula distribution. Available until expended.	Available until 9/20/2021	
National Amount Remaining/Pending				

COVID-19

Community Action Working Group

PHILANTHROPY

FINAL REPORT

May 26, 2020

City of San Antonio and Bexar County COVID19 Response
Philanthropy Working Group (5.26.2020)
FINAL REPORT

CALL TO ACTION

DEVELOPMENT OF TWO ON-GOING WORKING GROUPS

Non Profit Assessment / Shared Services

- Data collection and assessment to increase efficiency among area nonprofits
- Working group proposed
 - UW / Trinity / SA2020
 - Identify problem and benchmark for success

Institutionalized Giving – Long Term Broad-based, low dollar fund raising structure –Phase 2

- Discussed that a plan should be in place for future needs, especially with regard to SA Food Bank
 - Long term (24 to 36 months)
 - Small donations, large collective
- Possible ideas were:
 - On various bills (i.e. utilities, telephone, gas, etc.) give the consumer the option to make a voluntary contribution round up
 - Restructure REAP fund

UPDATES

COMMUNITY PROJECTS TO BE CONTINUED OUTSIDE OF THE COMMITTEE

Big Give Relief Fund (ends May 31, 2020)

- \$ 897,707 raised from 3,347 donors

Joint San Antonio Area Foundation and United Way COVID-19 Relief Fund

- The Fund has raised \$6.3M to-date and has distributed \$5.1M to 162 nonprofits
- The Fund has \$1.2M left but would like to continue to grow the Fund, especially as we look toward recovery
- Push for small donors through stimulus checks and 4144 text donation

United Way “Get Shift Done”

- 1st shift started on Monday, 5.4.2020, slots were filled within 25 minutes of opening
- Catholic Charities, Haven for Hope, SA Food Bank, SVDP & G.R.A.S.P. have sent in shifts to obtain workers, waiting on SA Food Bank’s list of shifts
- Chris Martin/UW scheduling a call with Jenna & Adrian to talk about Workforce Solutions Alamo on what they may be able to do there and if they can incorporate a training aspect to the program they might be able to leverage State dollars to support the program

United Way Childcare for Essential Workers:

- Raised approx. \$400,000 for this program

United Way Philanthropic website

- One stop website is up

To Go For Good – CENTRO

- Program designed by Philanthropy Committee to support the Food Bank in conjunction with the On-Air Fundraiser will be continued by CENTRO
- New Focus on Arts Funding
- Part of re-opening downtown; Downtown is everyone’s neighborhood

Spurs Give Together Fund

- The Fund has raised over \$900,000

**City of San Antonio and Bexar County COVID19 Response
Philanthropy Working Group (5.26.2020)
 FINAL REPORT**

SA Chamber - Healthcare Workers Recognition

- Recognize our healthcare workers as other City and States have already done; Mary Rose has contacted Richard Perez and asked him to spearhead this effort to get all other Chambers involved

H-E-B Tear off Campaign with United Way/SA Food Bank/Meals on Wheels

- Started last month and will run through June 2020

DISCUSSIONS

Emergency Relief – Emergency Housing Assistance was discussed. Federal funding has been identified. Lori Houston presented to discuss the allocation of those funds

Mental Health – Committee has connected Meadows Mental Health Policy Institute with City to begin discussions on possible collaborations with regard to mental health

COMPLETE

On-Air Fund Raiser for SA Food Bank

- Raised \$5.4 million
- Included \$100,000 from To Go For Good (also supporting local restaurants)

REFERRALS TO:

FOOD SECURITY & SHELTER

No referrals this week

BUSINESS & EMPLOYMENT

No referrals this week

SOCIAL SERVICES

No referrals this week

Jeff Coyle and Bruce Davidson (Mayor's Office)

No referrals this week